

## KING'S COLLEGE, CAMBRIDGE

At an Extraordinary meeting of the Council held in the Wine Room  
on Tuesday 15 June 2010 at 4.30 pm

<i>Present:</i>	Provost	Francesco Messineo	) for Open
	Vice Provost	Charlotte Kuhlbrant	) Business
	Professor Dunn	Ji Moon	) only
	Dr T Griffin	Aris Komporozos-	)
	Dr V Harris	Athanasίου	)
	Professor Henderson		
	Dr Laidlaw	In attendance:	
	Mr Rowbottom	Bursar	
	Mr Trevithick	Ms Amiss	

Apologies were received from the Senior Tutor, Dr Barber and Dr Zeeman.

### **OPEN MATTERS**

#### **Declarations of Interest**

There were no declarations of interest.

#### **192. Budget 2010-2011**

- a. Received: a paper from the First Bursar.
- b. Noted that:
  - i. Council had, at its last meeting, approved the budget to go to the Congregation on 22 June 2010, and that for one year only it was proposed to operate a budget with a deficit of over £500,000.
  - ii. this Extraordinary Council meeting had been convened in order to consider possible areas where changes could be made in the future.
- c. Agreed that:
  - i. The first thing to decide was the best process leading to large and painful cuts being proposed to the Governing Body with a realistic chance of their being accepted.
  - ii. Long term, strategic planning is essential, with an aim to bring in reductions over several years.
  - iii. The appropriate lead committee to consider changes was the Council.

- iv. The Finance Committee should continue with its normal work of squeezing budgets for efficiency changes and proposing the budget for the following year.
- v. In parallel with this, and using advice from the Finance Committee as appropriate, Council should aim to provide a framework for strategic planning, implying budgetary decisions for the next five years (or more).
- vi. Council should take the best part of the next academic year on the process.
- vii. To achieve this, Council will need to meet more frequently.
- viii. There would be one additional Council meeting in Michaelmas Term and one additional Council meeting in Lent Term devoted to the strategic budgetary plan.
- ix. The process should start with the first Michaelmas Term Council setting questions and every Council meeting should keep the matter under review.
- x. It was the responsibility of the College Officers, and the Bursar in particular, to feed the Council with appropriate information and ideas.
- xi. Representatives from the relevant departments and committees would be asked to attend the additional Council meetings.
- xii. It was important that as many people and representative groups as possible should be involved in the process and informal meeting to which all Fellows would be invited would be held in order to discuss the possible changes.
- xiii. It was important that staff be kept abreast of developments.
- xiv. The initial steps taken would be presented to the Annual Congregation 2010 and the elections to Council at that Congregation should reflect Council's special new role.
- xv. The final report and proposals of Council should be to the July 2011 Congregation.