

KING'S COLLEGE, CAMBRIDGE

At the Ordinary Congregation
held on Monday 26th June 2023
at 2:00pm in the SCR and via Zoom.

Present (starred names attended on Zoom)

Dr Zoe Adams	Dr David Good	Dr Philip Knox
Dr Giulia Boitani*	Professor Caroline Goodson	Dr Joanna Kusiak
Professor Richard Bourke*	Professor Gillian Griffiths	Professor Alan Macfarlane
Dr Mirjana Bozic	Professor Ross Harrison	Professor Nicholas Marston
Professor Judith Browne*	Mr Api Hasthanasombat	Professor Jean Michel Massing*
Professor Nicholas Bullock	Dr Katie Haworth	Dr Scott Melville
Dr Keith Carne	Ms Lorraine Headen	Dr Fraz Mir*
Dr Ivan Collister	Professor John Henderson*	Dr Perveez Mody
Professor Francesco Colucci	Dr Felipe Hernandez	Professor Geoffrey Moggridge
Dr Laura Davies	Dr Katherine Herrity*	Dr Kamiar Mohaddes
Professor Anne Davis	Dr David Hillman	Dr Gabriela Montejo-Kovacevich
Dr James Dolan	Mr Reza Huseini	Dr Ken Moody
Professor John Dunn	Dr Alice Hutchings	Dr Rory O'Bryen
Professor George Efstathiou	Mr Philip Isaac*	Professor Jason Sharman
Professor Robert Foley	Professor Ian James*	Mr James Trevithick
Professor Ingo Gildenhard	Dr Malarvizhi Jayanth	Professor Bert Vaux
Professor Christopher Gilligan CBE	Mr Peter Jones	Professor Godela Weiss-Sussex
Professor Simon Goldhill	Professor Barry Keverne	Professor Nicolette Zeeman

Apologies

Dr Ronojoy Adhikari	Dr Timothy Flack	Mr Adam Motloch
Dr Tess Adkins	Dr Freddy Foks	Dr Basim Musallam
Dr Sebastian Ahnert	Professor Matthew Gandy	Ms Timi Olumide-Wahab
Dr Mark Ainslie	Mr Jakub Gasienica-Ciulacz	Dr Rosanna Omitowoju
Dr David Al-Attar	Professor Lord Anthony Giddens	Professor Robin Osborne
Professor Anna Alexandrova	Professor Timothy Griffin	Dr Tejas Parasher
Professor John Arnold	Professor Mark Gross	Professor John Perry
Dr Nicholas Atkins	Professor Henning Grosse Ruse-Khan	Dr Adriana Pesci
Professor Gareth Austin	Dr Ryan Heuser	Professor Christopher Prendergast

Dr Seda Basihos	Dr Myfanwy Hill	Dr Benjamin Ravenhill
Professor Mike Bate	Dr Stephen Hugh-Jones	Professor Robert Rowthorn
Dr Francesco Bianchini	Professor Dame Caroline Humphrey	Professor Paul Ryan
Dr Angela Breitenbach	Professor Herbert Huppert	Professor Hamid Sabourian
Dr Katherine Campbell	Mr Daniel Hyde	Dr Mira Seigelberg
Professor Richard Causton	Professor Martin Hyland	Dr Mark Smith
Mr Nicholas Cavalla	Professor Mark Johnson	Dr Michael Sonenscher
Rev Dr Stephen Cherry	Ms Michaela Kadlecova	Dr Sharath Srinivasan
Dr Maurice Chiodo	Dr Patrycja Kozik	Professor Gareth Stedman Jones
Dr Alexandra Clarà Saracho	Professor James Laidlaw	Dr James Taylor
Dr Sarah Crisp	Professor Richard Lambert	Professor Nicholas Tosca
Professor Peter de Bolla	Dr Zhuangnan Li	Professor Caroline Van Eck
Professor Bradley Epps	Professor Charlie Loke	Dr James Vicary
Professor Aytek Erdil	Professor Sarah Lummis	Dr Rob Wallach
Mr Dan Erwig	Dame Judith Mayhew Jonas	Professor Darin Weinberg
Dr Sebastian Eves-Van den Akker	Dr Naomi McGovern	Dr Thomas White
Professor Khaled Fahmy	Professor Dan McKenzie	Professor John Young
Dr Elisa Faraglia	Professor Campbell Middleton	Professor Nicolette Zeeman
Professor James Fawcett	Dr Jonah Miller	
Professor Iain Fenlon	Professor Michael Proctor	

On Leave

Anna Alexandrova	Dr Timothy Flack	Dr Cicely Marshall
Professor Angela Breitenbach	Professor Chryssi Giannitsarou	Professor Ranganathan Surabhi
Professor Matei Candea	Professor Mark Johnson	Dr Mira Siegelberg
Dr Sarah Crisp	Professor James Laidlaw	Dr Sharath Srinivasan

OPEN BUSINESS

48. Declarations of Interest

None.

49. Minutes of Open Business of the Ordinary Congregation held on 22 May 2023

Approved.

Matters arising from the Minutes

None.

50. **Minutes of Open Business of the Extraordinary Congregation held on 8th June 2023**

Approved.

Matters arising from the Minutes

None.

51. ***Oral Reports***

The Admissions Tutor provided an update on preparations for candidate interviews during the 2023-2024 admissions cycle. She asked that members of Governing Body make arrangements as soon as possible for the interviews they would be conducting.

Principal Business

52. **IntoUniversity Project**

The Admissions Tutor spoke of the challenges involved in securing funding for the proposed partnership between the College and IntoUniversity. She noted, further, that the situation was fluid and discussions with potential donors were ongoing. In light of a recently proposed donation for matched funding, the Admissions Tutor proposed that the scheme's planned commencement date (on which the IntoUniversity centre would open) should be postponed to September 2024. This would allow time to secure the remainder of the funding needed. The Director of Development commented that she was optimistic that such support for the scheme could successfully be found.

Governing Body spoke positively about the scheme and welcomed the opportunity that a delayed opening would create for Governing Body to consider how the partnership could be funded and whether, if a donor is not found, use of College funds would be appropriate.

Governing Body agreed:

- a) To authorise the Director of Development and Admissions Tutor to agree with IntoUniversity a provisional variation of the scheme commencement date to September 2024; and
- b) to authorise the Director of Development to accept the £60,000 of matched funding and to try to raise the outstanding funds, with view to returning to Governing Body if this fails.

53. **Planning Round 2023/24**

The First Bursar presented a proposed plan and budget for 2023/24. He spoke of the pressures on the College community due to increases in the cost of living, as well as impacts on the College's finances not least because of higher energy costs, wage inflation, rising input costs and increased depreciation. He noted that the combination of these factors posed a very significant challenge, not least in finding ways to strengthen the College's community whilst also restoring its finances.

The First Bursar explained that this would be a multi-year process. The strengthening of the College's community life and financial position depended on operational improvements and the wider economic context. Additionally, it would take time to build a clearer understanding of the College's activities and how financial decisions linked to the performance of its charitable objects. The introduction of departmental plans this year were a first step, encouraging more creative thinking from budget holders and greater focus on critical activities. In the coming financial year, these plans would be supported by quarterly reviews to allow improved oversight. Beyond this, however, several reviews would be required to understand better specific areas of activity and their contributions to the College's objects, financial position and community life. These reviews and the engagement of committees and Council would be a key focus for the coming year.

In support of this work, the First Bursar presented the College's activities as a series of departmental 'clusters'. These represented areas where activities were most closely related, operationally; that could be tied to various of the College's charitable objects; and provided a means of connecting the College's different sources of revenue with the activities from which that income derived. The intention behind these clusters was to put greater focus on the College's charitable objects and, as part of that, to build an understanding of how financial resources could be used to enable critical priorities. The performance of charitable objects, and the strengthening of community life, were interlinked with financial decisions – they did not exist in isolation. Further thinking on these 'clusters' would be brought to Annual Congregation.

The First Bursar concluded with the specific proposals for 2023/24. He emphasised a focus on stability, supporting both community morale and operational delivery. Within this, he set out proposals for the main items of additional spend, notably relating to wages, as well as noting the overall position as relating to other operating expenditure, capital spend and the risk register.

Governing Body welcomed the First Bursar's approach and the opportunity for more closely relating financial decisions to the College's charitable objects and community life.

Governing Body agreed:

To approve the budget proposed by Council for 2023/24.

54. **Amendments to Ordinances and Regulations**

Revised College Statutes were approved by the Privy Council on 14th June. They will come into effect on 31st July. In advance of this the Provost asked Governing Body to consider a set of revisions to the College's Ordinances and Regulations.

The proposals put forward by the Provost are intended to ensure the College's Ordinances and Regulations are clear, and that they are consistent with the revised Statutes both in terms of structure and intention. The proposals had been previously endorsed by Council.

The Financial Tutor noted that the proposed Regulations put before Governing Body did not contain revised provisions regarding supernumerary scholarships, but he confirmed that an amendment to the Regulations in relation to this had been approved by Council and would be implemented.

Governing Body agreed:

- (a) To approve for the first time the further revision of the Ordinances presented in the paper; these to take effect on 31 July if approved for the second time by the Governing Body on 21 July; and
- (b) To approve the revised Regulations and Policies as previously approved by Council, to take effect from 31 July.

55. **K Gates Report**

The Domus Bursar sought approval from Governing Body for certain projects (namely, work to the Gatehouse roof and associated stonework repairs) within the College to progress to the next stage.

Governing Body took this opportunity to consider repairs needed within the College more widely, and to the Gibbs Building in particular. Governing Body were reminded of historic plans to renovate the Gibbs Building which were not implemented.

Governing Body expressed its warm appreciation to the Domus Bursar for his work on the College estate.

Governing Body agreed:

To approve the Gatehouse roof repairs/replacement and stonework repairs/conservation project moving to the Delivery Stage (total project cost £620k).

Routine Papers (for report only)

None.

56. **Any Other Business**

None.