

KING'S COLLEGE, CAMBRIDGE

At a meeting of the Council held
on Tuesday, 7th March 2023 at 2.00pm in the Audit Room

Present:	In Attendance:	Vice-Provost
Professor Giannitsarou		Senior Tutor
Professor Hall		First Bursar
Professor Sharman		Domus Bursar
Professor Dunn		
Professor Candea		
Dr Taylor	*Ms Olumide-Wahab	
Dr Good	*Mr Gasienica-Ciulacz	
Dr Dolan		
Dr Adhikari		
*Ms Kadlecova		
*Mr Erwig		*Open business

Ms Headen was in attendance for Paper 110.

Apologies for Absence

The Provost and Professor Griffiths apologised for their absence.

OPEN BUSINESS

99. Declarations of Interest

None.

100. Minutes of Open Business 21st Feb 2023

Approved.

101. Matters arising

None.

102. Council Timetable – Open Matters

In agenda, with two papers delayed to Easter Term (Financial report on recordings and Honorary Rowe Librarian Report).

103. Council Action List – Open Matters

All papers in agenda, with one oral report by Director of Development (Donor Boards).

104. Oral reports

None.

Principal Items of Business

105. Educational Five Year Plan

The Senior Tutor presented a plan identifying the educational issues that she wished to tackle over the next five years. She identified five clusters of work: Understanding our cohorts, Connection across the College, Building resilient structures, and Supporting individual success in achieving improved educational outcomes.

Council welcomed the Plan but urged caution against treating the Fellowship in too bureaucratic a fashion. Council also asked that particular care be taken going forward to record and retain information on Fellow engagement with College sensitively and effectively, in order to allow contributions of all sorts to be adequately registered both for external (promotion) and internal purposes. The junior members supported the direction of the work of the College and looked forward to supporting the development of this plan. Members of Council drew attention to the burdens that would be placed on the Senior Tutor by taking forward all this work at once, and asked that it be broken down and shared where possible.

The Vice Provost joined in with Council in expressing thanks to the Senior Tutor for the work undertaken to date, and Council noted the Educational Five Year Plan and inviting updates from the Senior Tutor.

Other Items for Discussion

106. Update on Graduation Admissions

The Senior Tutor provided an update on the Graduate Admissions process, as requested by Council. With the aim of admitting circa 45 MPhil and 25 PhD students each year, admissions are carefully considered to ensure a balanced spread across subjects and gender; so far this year some 30 offers have been made with 34 applications currently under consideration.

Council noted the paper.

107. College Security Review

The Domus Bursar presented the annual review of a Security Action Plan, updated from a plan originating in 2016. Although most of the physical actions have been implemented, he drew attention to the ongoing challenges of College members readily accepting the need to identify themselves when challenged by a member of staff. The junior members drew attention to the need for signage to be further improved, clearly articulating the differences between what members of College, members of the University, and tourists and other visitors/members of the public could do, and asked that the privacy messages be made clearer at every point. The importance of supporting the work of the Visitor Guides was acknowledged. Council considered that the policing aspects of the Action Plan have now largely been implemented, and that going forward the emphasis should move towards user engagement.

The Vice Provost suggested that College Officers look further into how the interests of personal liberty and of security should be balanced, including issues

of personal identification, and return to Council in the Easter Term with recommendations; this was agreed.

108. Review of additional EMBA students

The Senior Tutor invited Council to note a report on EMBA students and other part time courses being delivered. The initial proposal had been to admit 5 students and it was important to place a cap on admissions going forward in order to provide a reasonable balance of attendees against an overall capacity of post graduates. Council were informed that EMBA satisfaction with King's was good and complimentary, the main ongoing issue being the sourcing of accommodation. Going forward, administration of EMBA's would be embedded with other graduate administration.

Council agreed

- a) to continue to admit up to 15 EMBA's each academic year, and
- b) to admit no more than 10 other part-time JBS students each academic year across the range of part time courses.

109. Legacies Committee report to Council

The Vice Provost presented a final report from the Legacies Committee, which follows on from, but does not repeat, a separate interim report. Council observed that the recommendations were quite broad and diverse in themselves and that they should be broken out from each other. In particular, it was suggested that recommendation six (ring fencing £2m of the endowment to fund income from it to benefit those adversely affected by exploitation) might come under the direct responsibility of the Council, who should direct its spend. It was noted that possible links with slave-owning in recent times in the Persian Gulf had not been discussed although some were known to be closely related to Cambridge, and that this was because the work that had been done had not detected any such links attributable to King's.

Council agreed the work should now break down into work strands and as appropriate be taken forward by College Officers; this was agreed with the following votes carried:

- a) To receive with thanks the Report of the Legacies of Slavery Committee,
- b) to note the recommendations of the Report, and
- c) to invite College Officers to make suggestion for how to carry the recommendations into effect, to the first Council meeting of Easter Term and also during the forthcoming planning round.

110. Termly Development Report

The Director of Development drew attention to the funds raised during the period July 2022 to February 2023, and the continued efforts to reach the fundraising goal of £100m (£85.554m to date). She reminded Council of the events conducted in recent months and those planned which culminate in the 50 Years of Women at King's Festival on 24th June 2023, with plans to attract between 500–1000 alumni, students, Fellows and staff.

The Director of Development provided an update on the installation of the donor boards, which is still under the consideration of the Local Planning Authority. Council noted the possible style of the boards themselves (a series of green slate tiles with names of donors on them, with different coloured lettering indicating the level of benefaction).

Council noted the report with thanks.

111. Temporary shop in College grounds

Council accepted the rationale for a Summer Season Temporary Shop and agreed:

- a) To the installation of a temporary retail shop in an area adjacent to the Chapel, during the Long Summer Vacation 2023, subject to agreement with the Local Planning Authority, and
- b) to report to Council the success or otherwise of this venture, with a view to repeating (or not) in the future.

Business for Report

112. Financial report on recordings

To be presented in Easter Term.

113. Minutes of IT Committee 6 Feb 23

Noted.

114. Fun Day proposals

Council agreed to the KCSU organising a Fun Day on Sunday 18th June 2023 with details subject to the approval of the Lay Dean, Head Porter, Health & Safety Advisor, Designated Premises Supervisor, and Domus Bursar.

115. Accounts for Vacation Bar 2022

Noted.

116. Trial of UIS WiFi managed service

Council noted UIS installation and support of WiFi in Stephen Taylor Court and agreed to further installations and support being in-house.

117. Minutes of Education Committee 20 Feb 23

Noted.

118. Minutes of Comms Committee 28 Feb 23.

Noted.

119. Minutes of Development Committee 17 Nov 22

Noted.

120. Report on Student Societies

Council approved this report on Student Societies.

121. Bridge the Gap 2023

Council agreed that the organisers of the annual Bridge the Gap Charity Walk be allowed to make arrangements to proceed through King's College on Sunday, 10th September 2023, subject to detailed agreement with the Domus Bursar, Head of Visitor Services, Head Porter and the Head Gardener.

122. Any Other Business

None.

Open business concluded at 1502.