

KING'S COLLEGE, CAMBRIDGE

At an Ordinary Congregation
held on Monday, 27th June, 2022
at 2:00 pm in Keynes Hall and via Zoom.

Present (starred names attended in person in Keynes Hall)

Dr Zoe Adams	Dr Timothy Flack*	Professor Richard Lambert
Dr Tess Adkins*	Professor Ingo Gildenhard	Professor Charlie Loke
Dr Mark Ainslie	Professor Simon Goldhill	Professor Alan Macfarlane
Dr David Al-Attar	Professor Timothy Griffin*	Dr Cicely Marshall
Professor John Arnold*	Professor Henning Grosse Ruse-Khan	Professor Jean Michel Massing*
Dr Nicholas Atkins	Professor Ross Harrison	Dr Scott Melville
Professor Mike Bate	Dr Katie Haworth	Professor Geoffrey Moggridge
Dr Giulia Boitani*	Ms Lorraine Headen*	Dr Kamiar Mohaddes*
Professor Judith Browne	Professor John Henderson	Dr Ken Moody*
Dr Katherine Campbell*	Dr Katherine Herrity*	Dr Basim Musallam
Professor Matei Candea*	Dr Ryan Heuser	Dr Julienne Obadia
Dr Keith Carne*	Dr Myfanwy Hill*	Professor Robin Osborne*
Rev Dr Stephen Cherry*	Professor Herbert Huppert*	Professor Michael Proctor*
Dr Alexandra Clarà Saracho	Mr Reza Huseini*	Dr Surabhi Ranganathan
Dr Ivan Collister*	Dr Alice Hutchings*	Dr Benjamin Ravenhill
Professor Francesco Colucci	Mr Daniel Hyde*	Dr Sharath Srinivasan
Dr Sarah Crisp	Professor Martin Hyland	Mr James Trevithick
Dr Laura Davies	Dr Malarvizhi Jayanth*	Dr James Vicary
Professor Peter de Bolla	Mr Peter Jones*	Dr Rob Wallach*
Dr James Dolan*	Dr Jerelle Joseph	Professor Darin Weinberg
Professor John Dunn	Professor Barry Keverne*	Professor Godela Weiss-Sussex
Professor George Efstathiou	Dr Philip Knox	Dr Thomas White
Dr Sebastian Eves-van den Akker		Professor Nicolette Zeeman*
Professor Robert Foley		

Apologies

Dr Ronojoy Adhikari	Professor Khaled Fahmy	Dr Stephen Hugh-Jones
Dr Sebastian Ahnert	Dr Elisa Faraglia	Professor Caroline Humphrey
Professor Anna Alexandrova	Professor James Fawcett	Mr Philip Isaac
Professor Richard Bourke	Professor Iain Fenlon	Professor Mark Johnson
Dr Mirjana Bozic	Professor Anthony Giddens	Ms Michaela Kadlecova
Professor Nicholas Bullock	Professor Christopher Gilligan	Dr Patrycja Kozik
Professor Richard Causton	Dr David Good	Professor Sarah Lummis
Mr Nicholas Cavalla	Professor Gillian Griffiths	Dr Naomi McGovern
Dr Maurice Chiodo	Dr Caroline Goodson	Professor Dan McKenzie
Professor Anne Davis	Professor Mark Gross	Dr Jonah Miller
Professor Bradley Epps	Professor Cesare Hall	Dr Fraz Mir
Professor Aytel Erdil	Dr Felipe Hernandez	Dr Perveez Mody

Dr Rory O'Bryen
Dr Rosanna Omitowaju
Dr Tejas Parasher
Professor John Perry
Dr Adriana Pesci

Professor Christopher Prendergast
Mr Tom Pugh
Professor Robert Rowthorn
Professor Paul Ryan
Dr Mira Seigelberg
Dr Mark Smith

Dr Michael Sonenscher
Professor Gareth Stedman Jones
Dr James Taylor
Professor Caroline Van Eck
Professor Bert Vaux
Professor John Young

On Leave

Professor Gareth Austin
Dr Angela Breitenbach
Professor Matthew Gandy
Professor Chryssi Giannitsarou

Dr David Hillman
Professor James Laidlaw
Professor Nicholas Marston
Professor Cam Middleton

Professor Hamid Sabourian
Professor Jason Sharman

Open Business Only

Mr Sergio Russo*

Ms Maddie Kelly

OPEN BUSINESS

50. Declarations of Interest

None.

51. Minutes of the Open Business of the Congregation on 23rd May 2022

Approved.

52. Matters arising from the Minutes

None.

53. Oral Reports

None.

Principal Business

54. Budget Introduction

55. Budget Synopsis

56. Budget 2022-23

The First Bursar presented the draft budget prepared by the Finance Committee and approved by Council. The recovery in our income had not been as rapid as expected and we face significantly increased costs. That has led to a budget with a large deficit of £1,210,553 and a longer period before we restore our endowment.

Even this deficit assumes a quick return of income and stability in costs. Should that not happen, the College will need to seek immediate savings. It will also need to ensure that, in future, spending remains within that specified in the 5-year plan.

Dr Wallach spoke as chair of the Finance Committee. He thanked the First Bursar and Simon Billington, members of the Finance Committee and Heads of Departments for their work and co-operation in drawing up the budget and the 5-year plan, and the Development Office for protecting the College through its fund-raising efforts.

Congregation approved the budget for 2022-23 and the 5-year plan 2022-28 for recovery.

Congregation agreed that it would co-ordinate planning in the following areas to ensure that we can return to balanced budgets and fulfil our obligations as a charity.

- (a) Assessing whether our income is recovering as required in the 5-year plan. If not, we will need to reduce expenditure to match the expected income.
- (b) Determining the priorities within the Tutorial budget as we face difficulty in recruiting University Teaching Officers and lack the funds to recruit College Teaching Officers.
- (c) Preparing detailed plans and costings to achieve carbon-neutrality.

Dr Wallach also proposed, and Congregation approved, the following vote:

Congregation thanked Dr Carne for his many and much appreciated contributions to the College especially during his fourteen years as First Bursar.

57. Decarbonisation of the College Estate

The First Bursar presented a Decarbonisation Report explaining what needed to be done to achieve carbon neutrality. This had been endorsed by Council.

Congregation agreed:

- (a) to note a King's College Decarbonisation Report, dated 31 May 2022,
- (b) to note further work on costing the extent of required remedial work to reduce reliance on fossil fuels, up to £40k, and to report such findings to the Sustainability and Buildings Committees, and
- (c) to bring a further report to Council and Governing Body, to include indicative programmes of work to meet the strategies outlined in the Decarbonisation Report.

58. K-Gates

This paper seeks Governing Body approval for projects to progress to the next stage. Council and the Buildings & Safety Committee have considered and endorsed these recommendations.

It was confirmed that the positioning of the photovoltaic panels would follow the plans and be below the ridge line of the Chapel roof.

Congregation agreed, subject to obtaining the necessary planning approvals:

- (a) To approve the Spalding Hostel refurbishment (£7.243m) and the Chapel roof replacement, including photovoltaic installation (£3.666m) moving to the Delivery Stage, and
- (b) To approve the Cranmer development and Bodley's Court roof replacement exiting the Portfolio.

Routine Papers (for report only)

59. King's College School Limited

Council approved Articles of Association for King's College School Cambridge Limited and now reports to the Governing Body.

Congregation noted that Council has approved the Articles of Association for King's College School Cambridge Limited.

60. Any Other Business

Dr Adkins asked about the work of the Sustainability Committee. That Committee will be asked to circulate further information to Fellows.