

KING'S COLLEGE, CAMBRIDGE

At a meeting of the Council held
on Tuesday 3rd October 2023 at 2.00pm in Keynes Seminar Room 2A and 2B

Present:	Provost	In Attendance:	Vice-Provost
	Professor Hall		Domus Bursar
	Professor Griffiths		First Bursar
	Dr Good		Senior Tutor
	Professor Sharman		Dean (until 15:00)
	Dr Adhikari		Head of Development (for Item 372)
	Professor Dunn		Registrar
	Professor Candea		
	Dr Taylor		
	Professor Giannitsarou		
	*Mr Erwig		
	*Mr Gasienica-Ciulacz		
	*Ms Olumide-Wahab		

*Open Business

Apologies for Absence

None.

OPEN BUSINESS

365. **Declarations of Interest**

None.

366. **Minutes of Open Business 18th July 2023**

Approved.

367. **Matters arising**

None.

368. **Council Timetable – Open Matters**

Strategy discussion in agenda.

369. **Council Action List – Open Matters**

Nil actions due at this meeting. Four papers due to be presented during Michaelmas term.

370. **Oral reports**

None.

Principal Items of Business

Prior to the meeting the agenda was revised. Papers are listed here in the order they were heard.

378. Revisions to Council's Timetable of Business

Council received a paper from the First Bursar proposing refinements to Council's timetable of business. The proposals do not change the substance of Council's timetable, but create a structure intended to allow Council sufficient time to focus on key strategic, operational and compliance issues.

The First Bursar made a correction to the proposed timetable. Council's review of Committee Terms of reference must remain at the start of Lent term (rather than Michaelmas, as proposed), so that newly elected committees had the opportunity to review their terms of reference after the Annual Congregation.

In response to Council's queries, the First Bursar clarified that the timetable would not inhibit Council's ability to receive ad hoc business.

Council voted:

- a) To approve the use to the timetable of open Council business annexed to the paper going forward (subject to future reviews and amendments); and
- b) To formally delegate six items of business on Council's current timetable to sub-committees, as set out in the paper.

377. Update on Priorities

The First Bursar provided Council with a presentation on current priorities for the College. Drawing on papers delivered to Council last academic year, he reiterated three themes: the College's recovery, in its intellectual and social life and through its finances; building resilience, through a more empowered culture and improved means of oversight; and exploration of the College's further potential as a vibrant intellectual community with greater financial flexibility.

The First Bursar provided a summary of how the work is being progressed. A critical part of this are the plans developed by College Officers and Heads of Department. A selection of these plans would now be presented by the Officers and Research Managers. While these focused on the next 12-18 months, a fuller discussion of ideas and options for the College's long-term direction would occur in Lent term.

373. Tutorial Plan (May 2023)

The Senior Tutor presented her plan for the College's Tutorial function to Council, recapping the paper she delivered on this last academic year and highlighting a structured approach to the many activities (and considerable budget) of the Tutorial Office. She emphasised several risks relating to academic provision, including the recent proposals for a supervision boycott. She emphasised the importance of better information (and supporting systems) to enable more strategic decision-making about students' academic

provision, forms of individual support and provision for extracurricular activities and learning.

374. **Research Plan**

The Research Managers presented a summary of the plan they developed during the 2023 planning and budgeting process for the College's research activities. Dr Good described contributions the College's research activities make to academia, and also the potential benefits that a stronger research function could bring to the College. He highlighted attracting donor funding to support areas of specific research interest, and the limited support available to the Research Managers, as key challenges. Professor Griffiths noted their desire to raise the profile of College research.

Dr Good undertook to present a paper to HR Committee and Council with proposals for additional operational support to the Research Managers.

371. **Chapel Department Plan (May 2023)**

The Dean presented his Chapel Department Plan to Council. He highlighted the unique nature of the Chapel and described opportunities that this position presents. He noted current threats to the Chapel's function, notably the recruitment of Choral Scholars.

The Dean and the Domus Bursar provided Council with a summary of current and future Chapel maintenance work.

375. **Fellowship Budget Plan**

The Vice-Provost presented his Fellowship Budget, explaining that Fellowship benefits and opportunities exist to encourage Fellows to engage with College life and, as a result, maintain the strength of King's academic community.

Council considered how the College could improve efforts to engage the Fellowship, such improving understanding of College Governance, and examining current teaching arrangements.

Council noted tensions between colleges and the University. The Provost suggested that the College could consider increased engagement with senior University Officers to improve this relationship.

376. **Domus Business Plan**

The Domus Bursar presented the plan he developed last academic year, explaining that it framed individual plans developed by the College Heads of Department. He noted that future development within the Domus Bursar's remit would come from his successor.

Council took this opportunity to thank the many College staff whose contributions are so vital to the activities of the College.

372. Development Plan

The Head of Development presented her department plan to Council, highlighting some of her team's key achievements and challenges. She explored some of her near-term aims, such as recruiting a fundraiser to the team, improving the use of data, and considering an continuation of the King's Campaign.

Other Items for Discussion

379. Report on Paper 358, 363 and 364 (dealt with by Correspondence)

The Vice-Provost reported on papers 358 (a request to film in College in September 2023), 363 (a correction to the price for Fellows' wine nights) and 364 (authorisation of spending on repairs to the Gatehouse roof). Each of these papers were considered by Council by correspondence during the Vacation Term and approved.

Business for Report

380. Admissions Numbers for the 2023 Admissions Round

Council endorsed the Admissions Tutor's proposals with regard to target numbers for the 2023 (2024-25 entry) Admissions Round, with the associated proposal with regard to offer numbers.

Any Other Business

390. *None.*