KING'S COLLEGE, CAMBRIDGE

At the Ordinary Congregation held on Monday 29th June 2026
at 2:00pm in the SCR and via Zoom

Present (starred names attended on Zoom)

Dr Zoe Adams
Dr Ronojoy Adhikari*
Dr Tess Adkins
Dr Sebastian Ahnert
Professor John Arnold
Professor Gareth Austin
Professor Mike Bate*
Dr Umang Bhatt*
Dr Giulia Boitani
Dr Shannon Bonke
Professor Richard Bourke*
Dr Mirjana Bozic
Dr Katie Campbell
Dr Keith Carne
Professor Richard Causton
Dr Ivan Collister
Professor Francesco Colucci*
Dr Laura Davies*
Professor Anne Davis
Professor Janet Davis
Professor Pete de Bolla*
Dr James Dolan
Professor John Dunn
Dr Mark Dyble
Professor Aytek Erdil*
Professor Sebastian Eves-Van den Akker
Professor Elisa Faraglia*
Professor Iain Fenlon*
Revd Dr Hueston Finlay*
Professor Rob Foley
Professor Chryssi Giannitsarou*
Professor Ingo Gildenhard
Professor Chris Gilligan CBE
Dr David Good*
Dr Steven Gratton
Professor Mark Gross*
Professor Chez Hall
Dr Iris Hardege*
Professor Ross Harrison
Dr Tiffany Harte*
Mrs Lorraine Headen
Dr Felye Hernandez
Dr Christoph Hess
Dr David Hillman
Professor Dame Carrie Humphrey DBE*
Professor Alice Hutchings
Professor Martin Hyland
Ms Polly Ingham
Professor Mark Johnson
Mr Peter Jones
Dr Dale Kedwards
Professor Barry Keverne
Dr Phil Knox*
Professor Charlie Loke*
Professor Alan Macfarlane
Professor Nick Marston
Professor Jean Michel Massing
Dr Perveez Mody
Professor Geoff Moggridge
Professor Rory O'Bryen
Professor Rosanna Omitowoju
Dr Rebecca Orr
Professor Robin Osborne
Professor Tina Phillips
Dr Sophie Pickford
Professor Surabhi Ranganathan
Dr Ben Ravenhill
Professor Thomas Roulet*
Dr Angus Russell
Professor Paul Ryan
Dr Andjela Sarkovic
Dr Georgia Seabra Nasseh*
Professor Jason Sharman
Professor Sharath Srinivasan
Dr Nile Stephenson
Dr Gillian Tett
Dr Sophie Turenne
Professor Bert Vaux
Professor Jamie Vicary*
Dr Rob Wallach
Dr Dror Weil
Professor Godela Weiss-Sussex*
Professor John Young*
Professor Nicolette Zeeman

69. **Apologies**

Dr Anna Allen	Dr Ryan Heuser	Professor Mike Proctor
Professor Nick Atkins	Dr Myfanwy Hill	Dr Paul Rimmer
Dr Seda Basihos	Dr Stephen Hugh-Jones	Professor Robert Rowthorn
Dr Marcus Böick	Professor Ian James	Professor Hamid Sabourian
Professor Angela Breitenbach	Professor James Laidlaw	Dr Mike Sonenscher
Professor Jude Browne	Dr Harin Lee	Professor Gareth Stedman Jones
Professor Nick Bullock	Dr Zhuangnan Li	Dr James Taylor
Professor Matei Candea	Professor Sarah Lummis	Professor Nick Tosca
Professor George Efstathiou	Dame Judith Mayhew Jonas	Dr Marco Tripodi
Professor James Fawcett	Professor Dan McKenzie	Professor Darin Weinberg
Dr Tim Flack	Dr Fraz Mir	Dr Tom White
Professor Lord Tony Giddens	Dr Kamiar Mohaddes	Dr Ruiyi Zhu
Professor Caroline Goodson	Dr Ken Moody	Mr Sabeeh Ahmad
Professor Henning Grosse Ruse-Khan	Dr Minjung Park	Ms Sophia O'Callaghan
Dr Sophie Harbour	Professor John Perry	Ms Olivia Sally
Professor John Henderson	Professor Chris Prendergast	Mr John Teare

On Leave

Professor Anna Alexandrova	Professor Simon Goldhill	Mr Daniel Hyde
Professor Matthew Gandy	Professor Gillian Griffiths	

Open Business Only

None.

OPEN BUSINESS

70. **Declarations of Interest**

None.

71. **Minutes of Open Business of the Ordinary Congregation on 18 May 2026**

Approved.

72. **Matters arising from the Minutes**

None.

73. **Oral Reports**

None.

Principal Business

74. **Planning Round 2026**

The Pro-Provost introduced this item and noted that Fellows had drawn College Officers' attention to a number of saving proposals that required additional scrutiny. College Officers were grateful for this and the proposed budget for discussion at this Congregation would not include saving proposals 25 (removal of Sunday evening service) and 27 (removal of breakfast service during Term) from Catering and proposals 33 to 36 from Housekeeping, which related to Fellows' accommodation cleaning, laundering of linen, window cleaning and refuse collection.

Given questions raised about the process, the First Bursar reminded Congregation of the relative immaturity of the mechanisms by which the College sets and manages its direction. These continue to evolve and he welcomed feedback from Congregation. He identified four areas where improvements could be made moving into the next academic year: i) better reporting of the cumulative impacts of proposals on Fellows, students and staff; ii) simplification of the number of plans, putting more weight on the clusters; iii) introduction of a process, ahead of the budget, for Council to explore strategic options that would then inform budget guidance; and iv) continued development and upskilling of staff.

The Congregation discussed the Planning Round process extensively. It was important to recognise impacts on the College community, and especially the Fellows in the junior caucus, who were most at risk of disproportionate disadvantage in cost-saving exercises. The importance of the happiness of the College community was stressed.

Governing Body considered whether a further Congregation specifically for the Planning Round was needed and agreed this should be implemented from next year onward.

The reduction in the unrestricted endowment due to capital works carried out during the pandemic was discussed. While there was no doubt that these works were desperately needed, the impact had not been clear to many members of Governing Body. This gap had been partially filled with visitor income, which the College now needed to rely on to fund normal operations. The only way to be free of this dependency was to significantly increase the unrestricted endowment again. The First Bursar noted that work to rebuild the unrestricted endowment was already in development and would be brought through committees in due course.

> The Congregation agreed to approve the College's plans, budget and risk approach for the financial year 2026/7, excluding savings proposals 25, 27, and 33 to 36 as listed in Annex 5.

The excluded proposals would be discussed further and relevant Fellows consulted before the issue was brought back to Governing Body.

The Congregation thanked the First Bursar and other Officers for their hard work in preparing the plans and budget.

Papers for report only

75. **Keeper of the College Collections Report**

The Congregation noted the report of the Keeper of the College Collections for 2024-25 and thanked Professor Zeeman for her work from which everyone in the College benefitted.

76. **Any Other Business**

None.