

KING'S COLLEGE, CAMBRIDGE

At a meeting of the Council held
on Tuesday 17 February 2026 at 14:00 in the Audit Room and Teams

Present:	Provost Professor Bullock (from 15:50) Professor Foley Professor Grosse Ruse- Khan (until 15:40) Ms Headen Dr Knox Dr Russell Dr Sarkovic Professor Sharman (until 15:40) Dr Weil Ms O'Callaghan* (KCSU Vice-President) Ms Sally* (KCGU President)	In Attendance:	Vice-Provost First Bursar Senior Tutor Domus Bursar Mr Ahmad* (KCGU Treasurer) Mr Teare* (KCSU President) Registrar
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*Open Business

70. **Apologies for Absence**

Professor Giannitsarou apologised for her absence.

OPEN BUSINESS

71. **Declarations of Interest**

None.

72. **Minutes of Open Business 3 February 2026**

Approved.

73. **Matters arising**

None.

74. **Oral reports**

None.

75. **Council Timetable – Open Matters**

Nothing on agenda. One item, Privately Funded College Fees, postponed to following meeting.

76. **Council Action List – Open Matters**

On the agenda, Terms of Reference for separate Audit and Scrutiny Committees.

Remaining on the Action List for Lent Term:

- Proposal for engagement with development of choral skills at school
- Feasibility of an organ competition
- Consider adding pressures on higher education sector to Risk Register
- College position on Equality Act ruling and ECHR guidance
- King's Affair 2026 proposal

77. Council Project List

Strategy Development Projects on the Projects List for Lent Term:

- Development 'mind the gap' strategy
- Communications strategy
- Decarbonisation programme options
- Research strategy

Improvement Projects on the Projects List for Lent Term:

- Programme of research workshops and talks
- Review structure and skills of administrative team in Tutorial
- Admissions feedback and evaluation
- Responsible investment implementation
- Kinetics implementation
- Staff development package
- Catering perception change
- Collections restoration campaign
- Segregated mandate for Endowment
- Porters security and training
- Leadership programme for Heads of Department
- New custodian for Endowment
- Implementation of compliance reporting system
- College publications refresh
- Strengthen appraisals process
- College Incident Management Plan
- Introduce Termly Update reporting to GB
- Systems to flag committee items for Council attention

Strategic

None.

Routine

78. Development Events 2026

Council approved the use of the Hall and Bar for the following events:

- Henry VI Circle Lunch (16 May 2026)
- 10th Anniversary Reunion (6 June 2026)
- 1441 Foundation Dinner (28 November 2026)

79. King's Voices' Tour 2026

Council agreed that the King's Voices April 2026 tour of Poland may proceed, with College funding for College members as agreed by the Financial Tutor.

Compliance

80. Proposed Audit Committee Terms of Reference

Following the 2024 audit, Council discussed the terms of reference of the Audit & Scrutiny Committee. A working group convened by Dr Good was set up to review the terms of reference and bring proposals to Council, which agreed on 8 July 2025 that the Audit and Scrutiny Committee should be related with two committees, one covering Audit as a sub-committee of the Council, and one covering Scrutiny as a Governing Body Committee.

As the Audit & Scrutiny Committee is a committee of the Governing Body required under Statutes, Council discussed the proposed Terms of Reference for a new Audit Committee, which as a Sub-Committee of the Audit & Scrutiny Committee would report to both the Audit & Scrutiny Committee and Council. The proposed Audit Committee would have three elected members from the Fellowship, as well as two external members that have recent relevant experience. It was stressed that this independence from both Council and College Officers was necessary and would not limit the role or independence of the Audit & Scrutiny Committee but increase independent oversight of both Council and Officers. A paper setting out the background to this proposal and the reason for the changes would accompany the Terms of Reference when presented to Governing Body.

Council agreed to recommend to Governing Body the creation of an Audit Committee as a sub-committee of the Audit & Scrutiny Committee with the Terms of Reference as appended to the paper.

81. Library Committee Terms of Reference

Council agreed to approve revised Terms of Reference for the Library Committee.

82. Finance Committee Terms of Reference

Council agreed to approve revised Terms of Reference for the Finance Committee.

Minutes

83. Minutes of the Library Committee meeting on 20 January 2026

Noted.

84. Minutes of the Communications Committee meeting on 21 January 2026

Noted.

85. Minutes of the Finance Committee meeting on 23 January 2026

Noted.

86. Minutes of the E-Lab Committee meeting on 30 January 2026

Noted.

87. Any Other Business

Sports Day Proposal

As the proposal had changed materially since being circulated, the organisers were asked to bring a revised proposal which had gained agreement from the relevant Heads of Department and College Officers to a future meeting of Council.